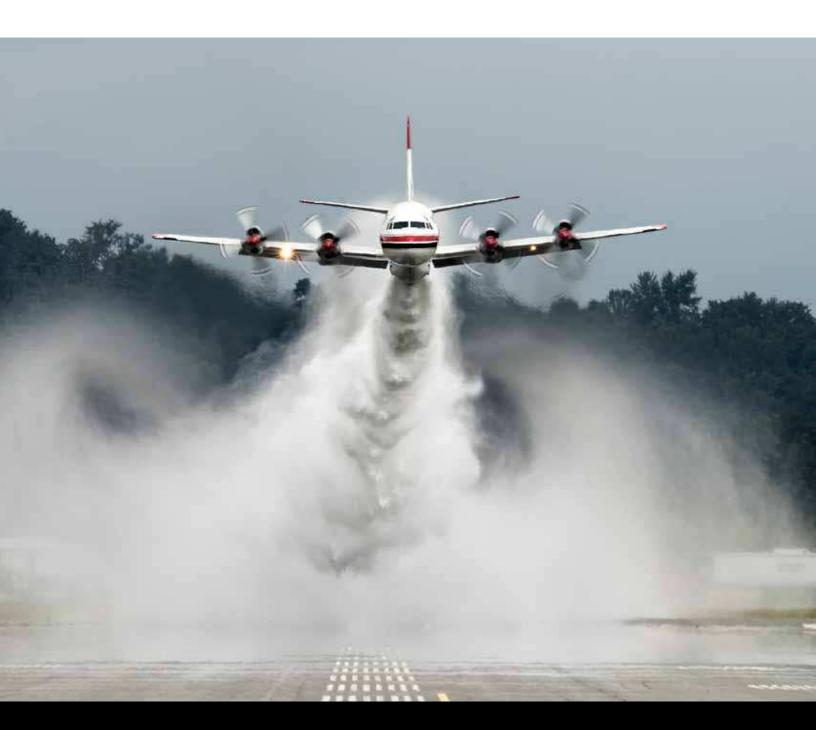


2016 Annual Report

Shaping our Future



Message from the Chairman

The Vision of the British Columbia Aviation Council is an aviation and aerospace industry that is visible, connected & thriving. As this year's Board Chair, I am pleased to deliver this annual report that outlines our efforts to fulfill that vision.

British Columbia continues to be a world leader in many areas of the aviation and aerospace sector and BCAC is proud to

play a role in promoting that success. We all know aviation training is vital to our industry but the cost of initial and recurrent training can be a barrier. BCAC has long made scholarship funding a priority and this year, with your kind support, we were able to present over \$23,000 in awards at our signature Silver Wings Gala which was, once again, an incredible evening of recognition and reward. With scholarship funding in mind, we have established a new committee focused on endowment and legacy giving and have set ourselves a goal to reach one million dollars by 2020 (an increase of \$720.000 over our current fund balance). This is a lofty but attainable goal and one that will allow BCAC and its members to support our community and ensure Aviation and Aerospace continue to play a prominent role in the economy of our province. To that end, I once again extend my congratulations to this year's scholarship and Industry Awards winners and my heartfelt thanks to

those individuals and Corporations who have generously donated to our giving initiatives. We look forward to continuing and expanding our efforts and hope to see you all at our 2017 Gala at the Vancouver Trade and Convention Center West on October 25th where we hope to acknowledge and award an even greater number of British Columbia's best.

2017 marks the end of our current 5-year strategic plan and as I am drafting this message, the council is gathering and analyzing data from our recent Feedback Survey; with this information, we will be able to ensure we are delivering value to our members, serving our community the best way possible and adhering to the Mission and Vision of our organization. I hope you all had an opportunity to provide input to the survey but please know we always welcome your suggestions for improvement or calls for assistance; our Board Members are always available for consultation as well as our ever-present Executive Director Candace McKibbon and Administrator Donna Farguhar, please don't hesitate to contact us at any time.

Once again, on behalf of the Board of Directors, thank-you for your support this past year and for making BCAC a strong and vibrant organization.

Heather Bell



Message from the Executive Director

The B.C. Aviation Council has been present in the aviation industry in B.C. for almost 80 years. It is because of the continued support from the industry and our members that we are able to grow and develop as an organization. 2016 was a successful year again for the Council thanks to the hard work of many. Throughout 2016

we strived to provide more benefits to our

members by hosting more networking events, sharing information through our website and email blasts, and connecting with other industry associations to better strengthen our reach within the industry. BCAC established an Endowment Committee in 2016 to better focus on bringing more scholarships to students studying aviation programs in B.C. The committee was established part-way through the year and within a few months had secured a 5-year corporate award, the Helijet International Bursary Award. This award will assist qualified candidates in completing Helicopter IFR training and on alternate years AME Certification Training. The Endowment Committee

has a vision of increasing the BCAC endowment funds from the current amount of \$280K to \$1 Million dollars by 2020.

In 2016 we signed an affiliation with the BC General Aviation Association, continued to work with the Aviation Leadership Foundation's mentorship program, and hosted events including: four industry networking events, Silver Wings Awards and our annual Airport's Conference in Nanaimo.

Looking forward into 2017, we are working to achieve our vision even more; being visible, connected and thriving. To start the year off, we have administered a feedback survey to better understand where our organization is doing well and areas for improvement.

Thank you to all the volunteers that dedicate their time and support for BCAC throughout the year, including our Board of Directors. Thank you to our members, our sponsors, and scholarship donors. I look forward to connecting with you again in 2017.

Candace McKibbon

Candree Mellibbon

What We Do

The British Columbia Aviation Council, established in 1938, is a member-driven organization that represents and promotes the shared interests of the aviation community.

Aviation is critical to growing the B.C. economy and the aviation sector supports British Columbians in their everyday lives. It is the job of the BCAC, in partnership with members, stakeholders, and the community to positively influence the well-being of British Columbia's aviation sector. It is only by innovating and finding new ways to work together that we will grow a visible, connected, and thriving aviation and aerospace industry in B.C.

The British Columbia Aviation Council is a charitable society established under the Society Act.

Vision

An aviation and aerospace industry that is visible, connected & thriving.

Mission

To promote, stimulate and encourage the development, growth & advancement of aviation & aerospace in British Columbia.



Board of Directors

HEATHER BELLCHAIR

HARVIE BUITELAAR SECRETARY

JONATHAN BURKE VICE CHAIR

MICHAEL DELVES TREASURER

CUYLER GREENVICE CHAIR

PETER BARRATT

HEATHER BRAUN

REG KRAKE

JACK LAZAREFF

IAN MATHESON

DAVE NOWZEK

GREGG RAFTER

TREVOR SKILLEN

QUENTIN SMITH

JACK WILLMS

Strategic Results for 2016

For 79 years, the B.C. Aviation Council has worked to grow the profile of aviation and aerospace in British Columbia. Aviation is vital to our economy in B.C. and supports us in our everyday lives. Below are some examples of our efforts to achieve a visible, connected and thriving aviation and aerospace industry.

Increasing Visibility

Objective: The Industry's history, size, scope, and impact become well known to members, politicians, civil servants, educators, journalists, and the public in B.C. and elsewhere.

Results:

- Social Media following up 120%
- Membership up 5%
- Signed affiliation agreement with the BC General Aviation Association
- Supported the Aviation Leadership Foundation's Aviation Leadership Forum and Mentorship Program
- Hosted two membership committee networking events
- Hosted two youth engagement networking events
- Hosted successful Silver Wings Awards at the Vancouver Convention Centre with 250 attendees and awarded 7 industry awards and a record 13 scholarships totalling \$23,500
- Hosted annual Airports Workshop and BCAC's AGM in Nanaimo
- Fundraised through YVR's Annual Koffee Klutch for scholarship fund adding approximately \$1500 to the fund.
- Worked to develop an economic impact study for aviation and aerospace in B.C.
- Published 25 E-News Articles
- Attended Waypoint Aviation Connections
- Participated in BCIT Aerospace Industry Days

2 Contributing to the Development of Aviation & Aerospace Policy

Objective: BCAC provides a clear and timely voice on policy and related issues that can influence a visible, connected and thriving aviation and aerospace community.

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Results:

- Had annual meeting with Ministry of Transportation to discuss aviation sector and its relevance to BC economy
- Attended Cross-Ministry Aviation Working Group meeting
- Worked with Provincial Government to promote B.C. Air Access Program (BCAAP)
- Participated in the Vancouver Board of Trade Transportation Committee
- Attended CBAA, AIAC Pacific, PNAA, and CILTNA events
- Attended ATAC's AGM and Conference
- Participated on the Nav Canada advisory committee
- Attended a seminar and a national committee meeting on the complexities of UAVs in our industry and how to better educate on the risks that these operations present to aircraft in controlled and uncontrolled airspace.
- Created a link on the BCAC website with information on Transport Canada's 'No Drone Zone'

4 Ensuring Continued Organizational Sustainability and Financial Stability

Objective: BCAC continues to strengthen and grow the organization's financial stability in order to realize the vision.

Results:

- Added two new scholarships this year: one from our endowment fund and one from a private donor
- BCAC Investment Portfolio reviewed by Audit and Investment Committee
- Financial reporting monthly to BCAC Board of Directors
- Increased scholarship endowment funds now at \$280,000
- 2016 Annual Report released
- Organizational structure managed by Governance Committee

People: The Industry's Future

Objective: BCAC Collaborates with educators, industry, government, partner associations and others to promote a visible, connected and thriving industry.

Results:

- Blue Skies Ahead: New blog launched that features career interviews, aviation stories, and information with interest to youth.
- Attended Skills Canada Tradex with over 6000 attendees and participated in a 3-hour mentorship event for female high school students
- Created information sharing between the BC Aviation Council and B.C. High Schools
- Supported the Aviation Leadership Foundation's Mentorship Program
- Participated in Waypoint Aviation Connections
- Represented on the Program Advisory Committee for BCIT's Airport Operations Program
- Focused on building high-function committees to drive our council, including the addition of our Endowment Committee
- 15 new BCAC Student Members in 2016
- Increased scholarships by \$4,500
- Awarded \$23,500 in scholarships, 2016 Scholarship Winners:
 - Al Michaud Memorial \$1,000:
 Amanda Boettcher, Coastal Pacific Aviation

- Anderson Family Flight Training \$5,000: Kurtis Scott, Pacific Flying Club
- Anne & Rudy Bauer Memorial, \$1,000: Tyler Smith, Coastal Pacific Aviation
- Barry & Jim AME Graduate, \$3,000: Stephen Forsyth, BCIT
- BCAC Airports Committee Airport Ops/ Mgt Training, \$1,000: Max Ellwood, BCIT
- BCAC Career Training, \$1,000:
 Paawan Miglani, Air Cadets: Okanagan College
- BCAC Flight Instructor Training, \$1,000: Adnan Valdes, Pacific Flying Club
- Conair Group Commercial Aviation Training \$3,000: Nicholas Sutherby, Pacific Flying Club
- Ernie Alexander Memorial \$2,000: Jonathan Bloomquist, Pacific Flying Club
- Mark Duncan AME Scholarship \$1,500:
 Jagdeep Sandhu, University of Fraser Valley
- Michelle Ward Memorial, \$2,000:
 Nathan Goebel, Victoria Flying Club
- Mary Swain Memorial, \$1,000: Fanny Leroy, Squamish
- William Templeton Airport Ops/Mgt Training, \$1,000: Bryan Lim, BCIT

Encouraging a Connected Community with a Strong Voice

Objective: BCAC brings people together to present a strong voice for the aviation and aerospace community in B.C.

Results:

- The Silver Wings Awards brought together 250 aviation professionals from all over the province to support the 2016 award recipients. Industry awards were presented in the following categories:
 - Ken Norie, Vancouver Island Helicopters (VIH) - Entrepreneur of the Year in Aviation
 - Prince Rupert Airport: BCAC Environmental Award in Aviation
 - Darlene George and Simon Dennis, PrepAir -Back & Bevington Air Safety Award
 - Villi Douglas, Port Hardy Airport Robert S. Day Award
 - Port McNeill Airport William Templeton Award
 - Terry Jones, Advantage Helicopters -Lifetime Achievement in Aviation
 - Danny Sitnam, Helijet International -Lifetime Achievement in Aviation

- Hosted successful Airports Workshop in Nanaimo, B.C. with over 100 attendees
- Participated in working groups for YVR 2037
- Joined the Abbotsford Aerospace and Technology Cluster
- Connected air operators to specific regulators to resolving issues
- Worked with regional and national associations for a response to the proposed Fatigue Management Regulations and as a result Transport Canada delayed promulgation of the regulations pending further consultation with industry





Statement of Financial Position

December 31, 2016

	2016	2015
Assets (Current)		
Current		
Cash	46,343	35,250
Accounts Receivable	3,380	13,281
Inventory	4,231	5,867
Capital Assets	14,453	18,450
Investments	280,494	225,613
	347,401	299,424
Liabilities		
Current Liabilities	4,497	7,589
Deferred Contributions	46,135	27,609
	50,633	35,198
Net Assets		
Invested in capital assets	14,453	18,450
Internally restricted	170,602	115,651
Endowment funds	100,000	100,000
Unrestricted	11,714	30,126
	296,768	264,227
_	347,401	299,424









Clockwise from top of left page: Robert S. Day Trophy Winner
Villi Douglas with BCAC Chair Heather Bell - Jim Jorgenson Photo | Aviation
Leadership Foundation's Mentorship Program 2016 | Winners of door prizes
at Youth Engagement Event 2016 | BCAC Youth Engagement Event, Ryan Van
Haren from BC General Aviation Association speaking to youth | Harvie Buitelaar,
Silver Wings Awards Committee Chair 2016 - Jim Jorgenson Photo | Mary Swain
Memorial Aviation Training Bursary winner, Fanny Leroy and Tony Swain - Jim
Jorgenson Photo | BCIT student volunteers at the annual YVR Koffee Klutch

Committee Chairs for 2016

Airports

Cuyler Green

Air Operators

Dave Nowzek

Awards & Scholarships

Michael Dery

Audit & Investment

Mike Delves

Communications

Heather Braun

Endowment

Mark Duncan

Governance

Johnathan Burke

Membership

Reg Krake

Silver Wings Awards

Harvie Buitelaar

Youth Engagement

Candace McKibbon

Our Affiliations

Air Cadet League of Canada, BC Provincial Committee

Air Transport Assn of Canada (ATAC)

British Columbia General Aviation Association (BCGA)

Hope Air

Canadian Owners & Pilots Assn (COPA)

College of Professional Pilots of Canada (CPPC)

Manitoba Aviation Council

Northern Air Transport Assn (NATA)

Pacific Northwest Aerospace Alliance (PNAA)

Quarter Century in Aviation Club

Saskatchewan Aviation Council

Unmanned Systems Canada

Vancouver Board of Trade



JOIN BCAC

To join BCAC or get more information, visit:

www.bcaviationcouncil.org/join-bcac

CHOOSE YOUR MEMBERSHIP

3







With over 200 individual and corporate members, the BCAC represents almost all major aviation companies in the province. Please consider joining us to enjoy the benefits of membership while helping to sustain a strong aviation sector in British Columbia.

SUSTAINING \$5,000 CORPORATE SUPPORTER \$2,500

CORPORATE \$500 INDIVIDUAL \$100 STUDENT *FREE

Columbia.		Ψ2,300			
Member rates for BCAC	Member + 10 colleagues	Member + 5 colleagues	Member + 1 colleague	Member	Member
Member rates at Delta Hotels and Resorts	~	~	~	~	×
One Vote in the Society	~	~	~	~	~
Opportunity to serve on Committees and the BCAC Board of Directors	~	~	~	~	Committees
Member only newsletter and "first- to-know" industry announcements	~	~	~	~	~
Your Company information on the BCAC website	Logo	Logo	Logo	×	×
Your company profile on web and periodic newsletter placements	~	~	~	×	×
Free Job postings on website	~	~	~	×	×
Recognition at the annual Silver Wings Awards	~	~	~	×	×
Tickets to the annual Silver Wings Awards	4	2	×	×	×