



B.C. Aviation Council  
84<sup>th</sup> Annual General Meeting  
“BC’s Leadership in Aviation and  
Aerospace Sustainability”

June 15<sup>th</sup>, 2022, Noon Pacific  
Virtual Meeting



## Vision

An aviation and aerospace industry that is visible, connected and thriving.

## Purpose

Encourage and support the safe, sustainable development of aviation and aerospace in British Columbia.

## Values

**Collaboration** | Listening and engaged, establishing relationships and partnerships, combining strength and resources, and working together

**Innovation** | Bringing new ideas, bravely disrupting and courageously challenging the status quo, inspiring continuous improvement, and creatively redesigning systems

**Stewardship** | With trustworthiness, accountability, and integrity – honouring the past, leading the present, and stewarding the future

# 6 Strategic Priorities:

Visibility & Voice

Safety & Strategy

People & Pathways

Connection & Community

Consciousness & Commitment

Sustainability & Strength



# Meeting Virtual Rules

Please:

- Mute your device
- Ask questions through chat
  - To ask live, type “I have a question” and wait for moderator
  - Or type out your question
  - Remember to state name and affiliation
- Make or second a motion through chat
- If opposed to a motion, enter opposition in chat
- AGM meeting length approximately one hour



# Call to Order by Heather McCarley, Chair and Confirmation of Quorum



# Agenda Approval

- Call to Order and Confirmation of Quorum (15 members)
- Approval of agenda
- Approval of June 16<sup>th</sup>, 2021 AGM Minutes
- Chair's Report – Heather McCarley
- 2021 Financial Results – Jack Lazareff, Treasurer
- Governance Report & Election of Directors – Steve Michoulas, Chair Governance
- Air Operations – Cathy Press, Committee Co-Chair
- Conference 2022/23 Update – Lars Olsson, Committee Chair
- Industry/Scholarship Awards – Michael Dery, Committee Chair
- Membership Committee Report – Laura Mortensen, Committee Chair
- Youth Engagement Committee Report – Falcia Feres, Committee Chair or Dave
- Executive Director's Report "Moving Forward" – Dave Frank
- Adjournment to Airports Committee (Brief) Meeting

**MOTION:** Approval of Agenda



# June 16<sup>th</sup>, 2021 AGM Minutes

- Virtual meeting was called to order, quorum reached (65) and agenda adopted
- Moved Mark Duncan, Seconded Heather McCarley “That the minutes of the 2020 AGM be approved”. No objections.
- Chair’s Remarks – Heather Bell
- 2020 Financial Report presented by Jack Lazareff
- Moved Heather McCarley, Seconded Mark Duncan “That the Financial Report be adopted as presented”. No objections.
- Moved Cheryl Cahill, Seconded Harvie Buitelaar “That the appointment of an auditor be forgone” No objections.
- Moved Mark Duncan, Seconded David Nowzek “That the 13 members nominated for the Board of Directors be accepted as presented” No objections. Two vacancies.
- Executive Director’s report – Dave Frank
- There being no further business, the meeting was adjourned



**Motion:** To approve minutes  
of 2021 Virtual Annual General Meeting





# Chair's Report

## Heather McCarley





# Chair's Report

## Challenges present opportunity

- Greatly enhanced collaboration
- Strong relationships with BC MOTI, TC, Associations & Affiliates
- Sustainability leadership and facilitation
- Focus on Aviation & Aerospace sectors through BCAC committees

# Treasurer's Report

## 2021 Financial Statements

Jack Lazareff, Treasurer





# Statement of Operations

<b>Revenues</b>	<b>2021</b>	<b>2020</b>
Membership dues	34,115	46,186
Event income	36,887	3,126
	<b>71,002</b>	<b>49,312</b>

# Statement of Operations

<b>Expenses</b>	<b>2021</b>	<b>2020</b>
Amortization	-	2,785
Bad debts	3,000	20,275
Bank charges and interest	1,349	845
Events	2,509	1,462
Insurance	2,006	-
Management and administration	19,133	24,184
Meals and entertainment	1,316	505
Office	47	806
Telephone and internet	3,778	5,064
Travel	170	815
	<b>33,308</b>	<b>56,741</b>
<b>Revenue in excess of expenses before other revenue (expenses)</b>	<b>37,694</b>	<b>(7,429)</b>



# Statement of Operations

<b>Other revenue (expenses)</b>	<b>2021</b>	<b>2020</b>
Donations and fundraising	15,544	22,840
Donations, scholarships and bursaries	(37,500)	(31,500)
Investment income	41,882	21,557
Other income	40,040	-
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	<b>59,966</b>	<b>12,897</b>
<b>Revenue in excess of expenses</b>	<b>97,660</b>	<b>5,468</b>



# Statement of Changes in Net Assets

	Unrestricted	Endowment Funds	Internally Restricted	Total
Balance, beginning of year	16,851	144,640	276,851	438,342
Revenue in excess of expenses	55,778	-	41,882	97,660
Contributions	-	42,126	-	42,126
Interfund transfers	(25,528)	-	25,528	-
<b>Balance, end of year</b>	<b>47,101</b>	<b>186,766</b>	<b>344,261</b>	<b>578,128</b>



# Statement of Financial Position

	2021	2020
<b>Assets (Current)</b>		
Cash	49,395	38,215
Cash - restricted	34,234	34,234
Accounts receivable	31,730	11,505
Inventory	1,500	2,000
	116,859	85,954
<b>Investments</b>	465,542	381,660
	<b>582,401</b>	<b>467,614</b>





# Statement of Financial Position

	2021	2020
<b>Liabilities</b>		
Current liabilities	4,273	29,272
<b>Net Assets</b>		
Internally restricted	344,261	276,851
Endowment funds	186,766	144,640
Unrestricted	47,101	16,851
	578,128	438,342
	<b>582,401</b>	<b>467,614</b>



# Treasurer's Report

## Endowment Funds Summary

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	Contribution	December 31, 2021
Al Michaud Fund	10,000	14,186
Anne Bauer & Rudi Bauer Fund	10,000	13,420
Barry & Jim Fund	100,000	119,530
Bill Templeton Fund	10,000	13,187
Nanaimo Airport Fund	14,640	18,185
General Fund	10,000	181,191
Airport Managers Fund	35,053	44,317
Mary Swain Fund	8,812	4,480
PAMEA	42,000	40,739
Francis Leh Instructor Training	126	128
Conair Group Commercial Aviation Fund	27,000	16,179
Total	267,631	465,542



## **Motion:**

To approve the Treasurer's report given to the BCAC members at the June 15, 2022 Annual General Meeting

# **Appointment of Auditors**

Call for a motion to waive appointment of auditors for  
the coming year

# Governance Committee & Election of Directors



Steve Michoulas, Committee Chair





# Current Directors

- **Brant Arnold-Smith**, *Manager, Security, Metro Vancouver*
- **Russell Atkinson**, *Director, Air Service Development, YVR*
- **Heather Bell**, *Bell Advisory Services*
- **Michael Benson**, *Manager, Wildlife Operations, FPInnovations*
- **Harvie Buitelaar**, *VP, Vancouver Regional Manager, Infrastructure, Hatch*
- **Cheryl Cahill**, *Chief Instructor, Aviation Operations, BCIT*
- **James Hall**, *Operations Manager, Kelowna International Airport*
- **Kelly Jamieson**, *Pilot, Air Canada*
- **Jack Lazareff**, *CPA, Partner, Crowe MacKay*
- **Heather McCarley** (Chair), *Director, Vantage Airport Group*
- **Dave Nowzek**, *Retired Transport Canada*
- **Steve Michoulas**, *Principal, Avra Law*
- **Laura Mortensen**, *Founder, Curiosity Analysis, Kelowna*
- **Cathy Press**, *CEO, Chinook Helicopters*
- **Karen Sabourin**, *Director, HR at Helijet International*



# Board Observer Program

Up to four emerging leaders, and visible minorities who have long been overlooked by our industry, will be invited to unofficially join the BCAC board in a non-voting capacity .

At a high level, the objectives of the Board Observer Program are to:

1. build bridges between the BCAC and
  - a. emerging leaders in the aviation industry, and
  - b. visible minorities that have been long overlooked in our industry,
2. bring energy and different perspectives to the BCAC Board,
3. bring skills and industry exposure that help fill gaps in the BCAC Board skills matrix,
4. provide mentorship opportunities for Board Observers,
5. promote additional participation in the BCAC's Committees, and
6. build a pool of talent that can eventually take on leadership positions with the BCAC and the aviation and aerospace industry, generally.



# Directors up for re-election

## Term Expiring:

- **Heather Bell**, *Bell Advisory Services*
  - Originally appointed April, 2013
  - Past Chair of the BCAC
- **Jack Lazareff**, CPA, Partner, Crowe MacKay
  - Originally appointed April, 2016
  - Chair, Finance and Investments Committee

## Board Appointees:

- **Karen Sabourin**, *Director, HR at Helijet International*
  - Board appointed April 2022
- **James Hall**, *Operations Manager, Kelowna International Airport*
  - Board appointed July 2021

**MOTION:** To elect Heather Bell, Jack Lazareff, James Hall and Karen Sabourin to the Board of the BCAC for a three year term.





# Air Operations Committee

Cathy Press, Committee Co-Chair

Chinook Helicopters CEO/Owner





# Air Operations Report

- Flight Data Recorder Proposed Requirement
- Luxury Tax
- Covid-19 Restrictions
- Flight Duty Time
- Pay Equity Tax
- US Aircraft Exemption in Canada
- BC Wildlife Federal Motion Withdrawn
- Pilot Shortages
- Student Aid Review



# Climate Committee

Wendy Avis, Committee Member  
Subject Matter Expert, YVR





# Climate Report

- Terms of Reference, initial members in place
- Goal is to support the decarbonization of the industry
- Diverse group
- Share information, procurement, asks of Governments



# Conference Committee

Lars Olsson, Committee Chair

Director, Airside Operation and Safety, YYJ





# Conference Report

- Successfully held May 15-17, 2022
  - In person after two year absence
- North America's leading Aviation & Aerospace Sustainability Conference
- 148 participants, \$30,310 delegate/guest fees
  - On par with Kelowna
- Presentations on website [Resources:Sustainability](#)
- May 2023 YXS, Gord Duke and Team host
  - “Base camp for the North”



# Industry/Scholarship Awards Committee

Michael Dery, Committee Chair





# Industry/Scholarship Report

- Approaching \$80,000 a year in scholarships
  - Canada's largest aviation & aerospace program
  - Harbour Air Float Plane Endorsement back \$25k value
  - Helijet Rotary IFR/AME/eVTOL increased to \$5k
  - Anderson Family increased to \$8k
  - Petro Value new
  - PAMEA new
  - Others in pipeline
- New PAMEA AME Achievement Industry Award
  - Industry Award nominations now open





# Membership Committee

Laura Mortensen, Committee Chair



# 2021 Membership Stats

*NOTE: Goal for **Retention Rate** is > 90%*



Membership Type	# 2020	#2021	Δ	Retention Rate	Growth Rate	Churn Rate
Corporate	80	58	-26	49%	18%	51%
Individual	70	58	-27	40%	21%	60%
Recent Graduate	14	9	-3	0%	79%	100%
<b>PAID TOTAL</b>	<b>164</b>	<b>108</b>	<b>-56</b>	<b>41%</b>	<b>24%</b>	<b>59%</b>
Student	222	285	+63	62%	38%	82%
<b>TOTAL</b>	<b>386</b>	<b>393</b>	<b>+7</b>	<b>53%</b>	<b>32%</b>	<b>73%</b>

# Membership Committee



**Our small, but mighty, committee has been working to:**

- Improve our member reporting / tracking
- Find added value for our members
- Evaluate support levels and pricing

## **WE NEED:**

- Feedback from members on ways to improve your membership
- More committee members



# Youth Engagement Committee

## Falicia Feres, Committee Chair





# Youth Engagement Report

- Falicia Feres is new Committee Chair
  - On Medevac 6-6 shift
- Youth Engagement runs several programs
  - Monthly Hangar Hangout
  - Speakers Bureau
  - Mentorship
  - Completed Webinar Series – YouTube Channel
  - Completed Blue Skies eNewsletter for Youth
- Particularly important during Covid

# Executive Director Report

## Dave Frank



# Moving Forward

- “No longer in the aviation & aerospace business”
  - Minimal government support in Federal budget
  - Despite being Canada’s key socio-economic driver
  - Despite being only infrastructure left standing
- Strategy is to pivot to where the money is



# 2022/23 Focus

- Climate/Sustainability
  - Conference followups
    - Airports Carbon Inventory Base Case Studies
    - Airports Carbon Neutral by 2030 through sharing knowledge
    - Sustainable Aviation Fuel possible webinar
    - Sustainability resources section on website
    - Grow Climate Committee
  - Get sustainability projects explicitly covered by Federal ACAP and Provincial BCAAP programs





# 2022/23 Focus

- Human Resource Development
  - Launch Canada-wide Job Board
    - Target development funding
  - Student Aid enhancement
  - Mental health seminar series
  - Continued scholarship program growth
  - Pathways project with schools and industry
    - Cascade Aerospace initial partner
- Supply Chains
  - Ensure entire regional industry connected efficiently
  - Push through GVBoT RTI Committee
  - Look for other opportunities to engage



# 2022/23 Focus

- Tourism
  - Continue push that Aviation is a tourism business
  - Recognize importance of General Aviation tourism
  - Enhance Airport Members listing to support GA
  - Funding proposal to build provincial GA Tourism website
  - Strengthen relationship with Tourism Industry Association of BC (TIABC)
- Economic Development
  - On steering committee for BC sectorial study
  - Strengthen relationship with BC Economic Development Association (BCEDA)

# 2022/23 Focus

- Emergency Response
  - Have airports explicitly recognized as essential infrastructure for emergency response
  - Support 124 “Medevac Airports”
    - Expand BCAC membership
    - Sharing of expertise
  - Increase BCAAP Funding & Relax Some Conditions
    - Currently about 1/3<sup>rd</sup> cost of simple highway overpass
  - Triple Federal ACAP Funding and expand program to support *all* airports involved in medevac, fire suppression, emergency response, general aviation tourism, higher education (flight schools and other skills training) and the support of remote and indigenous communities



# Upcoming

- October 20<sup>th</sup> Silver Wings
  - Third floor, Vancouver Trade & Convention Centre
- May 2023 – Prince George Conference
- May 2024 – Nanaimo Conference
- May 2025 – Cranbrook Conference
- May 2026 – Kelowna Conference



# Thank You!

- BC Aviation Council is a *lot* of work
  - Having a great time, mainly because of the people
  - People generally choose to join aviation
- Committees, Volunteers, Members, Supporters, Board, Affiliates, Colleagues – Fantastic
- Ended 2021 firmly in the black
  - Confident operationally 2022 will more than breakeven
- Focus on rebuilding membership to exceed previous levels
  - Will be done – draw from our over 4300 Supporters



# Owe it to Them!

## Supporting the Future





## **Motion: To Adjourn**





# Thank You to Our Members/Supporters







# Airport Committee Meeting

- Call to Order – James Hall, Chair
- Report From the Treasurer, Jack Lazareff
- Motion to Award Two \$2000 Airport Operations Scholarships
  - Monies from Airport Endowment
- Motion to Adjourn – New Committee Chair